



BiZZdesign

Enterprise Architecture- Based Risk and Security Modelling and Analysis

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About BiZZdesign

- Global software company, founded in 2000
- Tools, methods & best practices, training, consultancy
- Collaborative business design platform for powerful, integrated modelling across multiple disciplines
- Strong roots in research and innovation
- Industrial partner in TRE_sPASS



BiZZdesign
Enterprise
Studio

Enterprise
Architecture

Business
Process
Management

Portfolio
Management

Business
Model &
Strategy

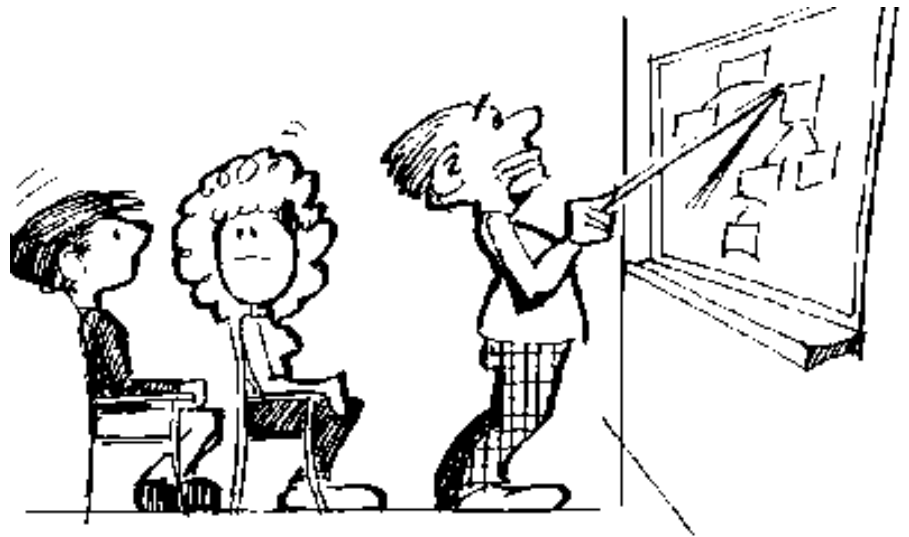
Governance,
Risk &
Compliance

Business
Logic

Data
Management

Agenda

- Why Enterprise Risk & Security Management (ERSM)?
- Enterprise Architecture & ArchiMate
- Risk & Security Modelling in ArchiMate
- The ERSM Cycle
- Risk Analysis & Visualisation
- Example & Demo
- Summary & Conclusions



Problem Statement

- Organizations are increasingly networked and thus more complex
- Attacks on information systems are getting more sophisticated
 - Attacks use digital and physical access, and social engineering
- Traditional risk management methods cannot handle the resulting complexity



Limitations of Traditional Approaches

- Existing information security and risk management methods do not systematically identify potential attacks
 - They are based on, e.g., checklists, heuristics and experience
 - Security controls are applied in a bottom-up way
 - They are not based on a thorough understanding of the system
 - No explicit definition of security requirements
- Focus on just IT/information security
 - They have difficulties in dealing with complex attacks on socio-technical systems, which combine physical and digital access, as well as social engineering
- Focus on preventive security
 - Corrective and curative controls are not considered



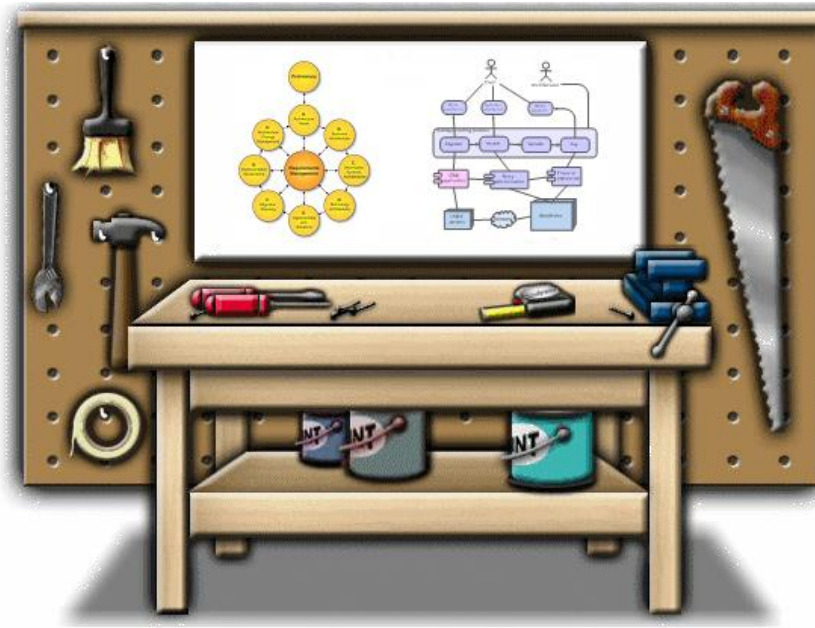
→ *Trade-off between security, costs, and usability
(Avoid “security overkill”)*

Enterprise Risk & Security Management

- Integral approach to security: protection of business, information, application and technology assets
- Structured identification and analysis of risks and vulnerabilities
- Supports strategic risk management
- Supports “Security by Design”



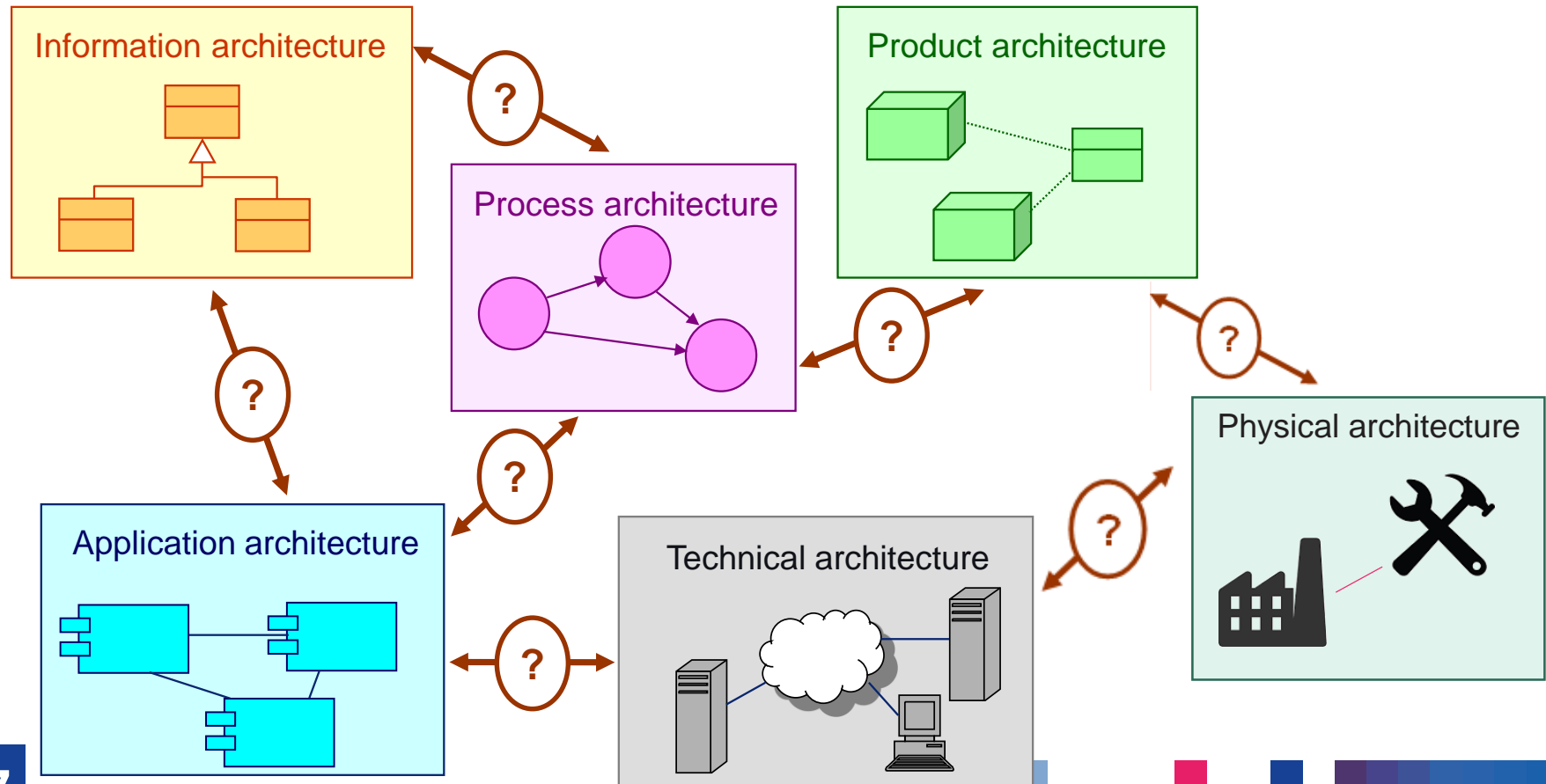
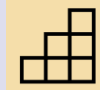
enterprise
ARCHITECTURE



ENTERPRISE ARCHITECTURE & ARCHIMATE

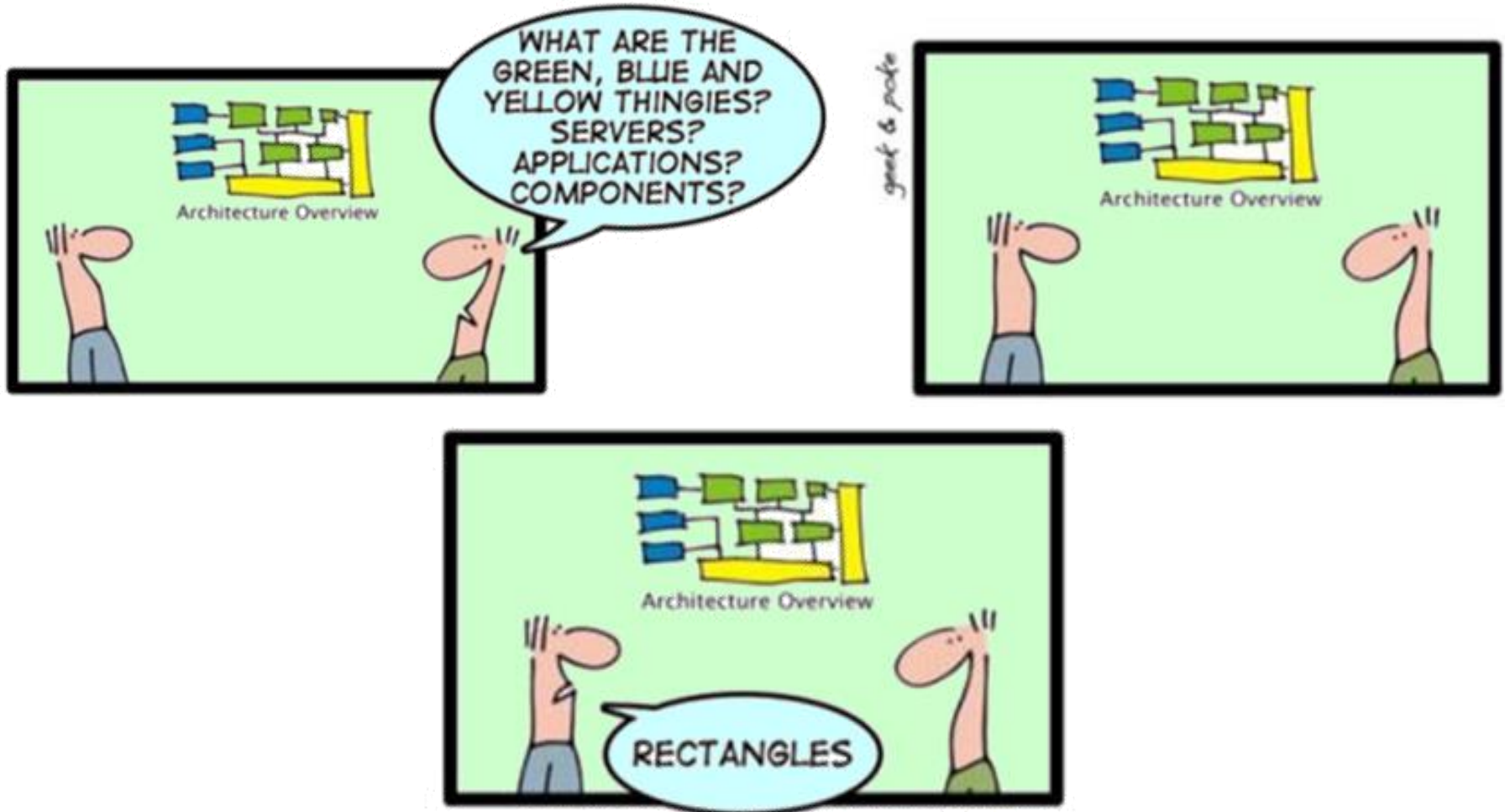
EA / ArchiMate: Integrated Models

Strategy & Motivation



The Case for Enterprise Architecture

ENTERPRISE ARCHITECTURE MADE EASY



PART 1: DON'T MESS WITH THE GORY DETAILS

The ArchiMate Language

A basis for

High-level
modelling
within
domains

ArchiMate language



Visualizations

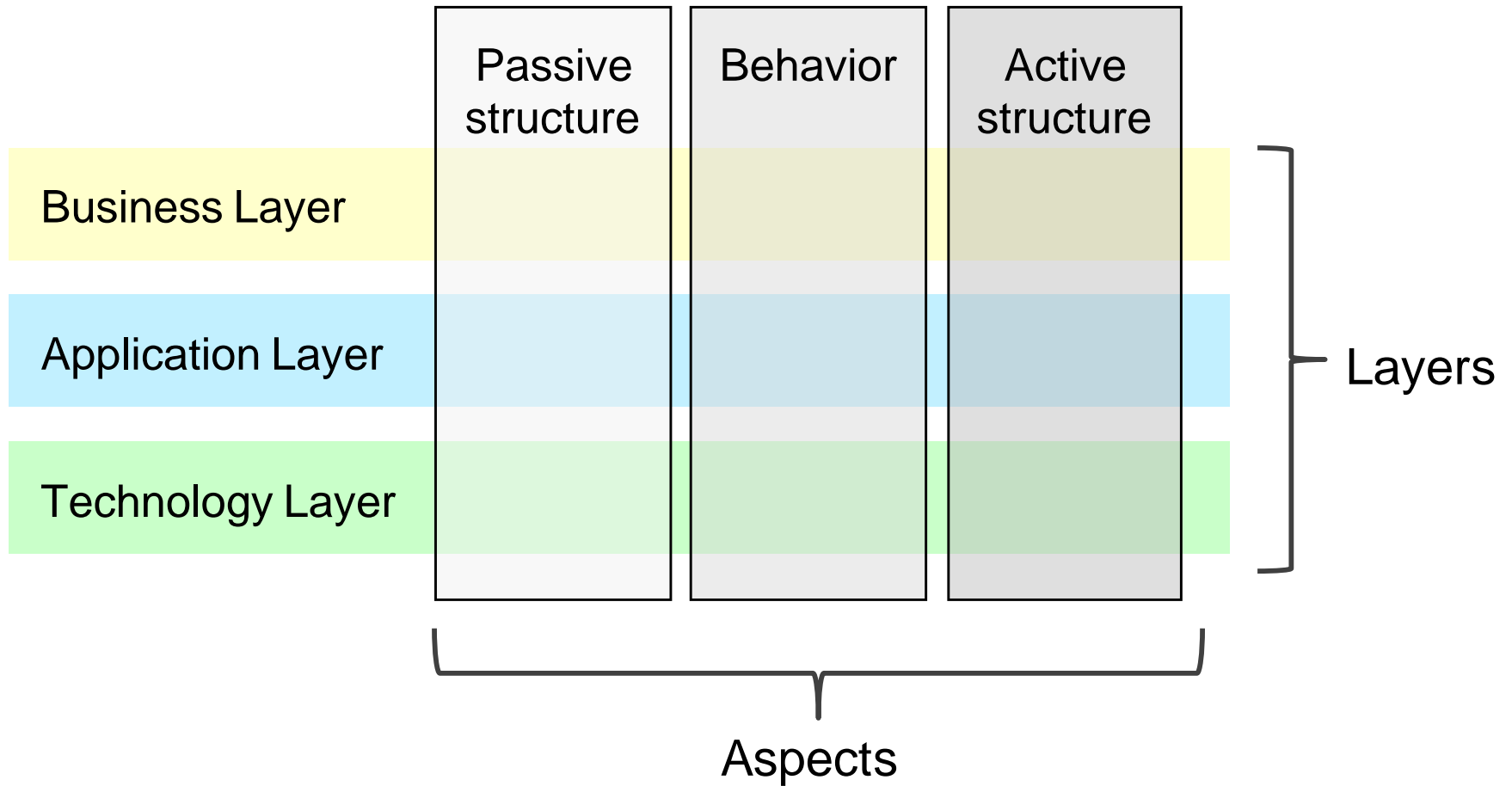


Analysis

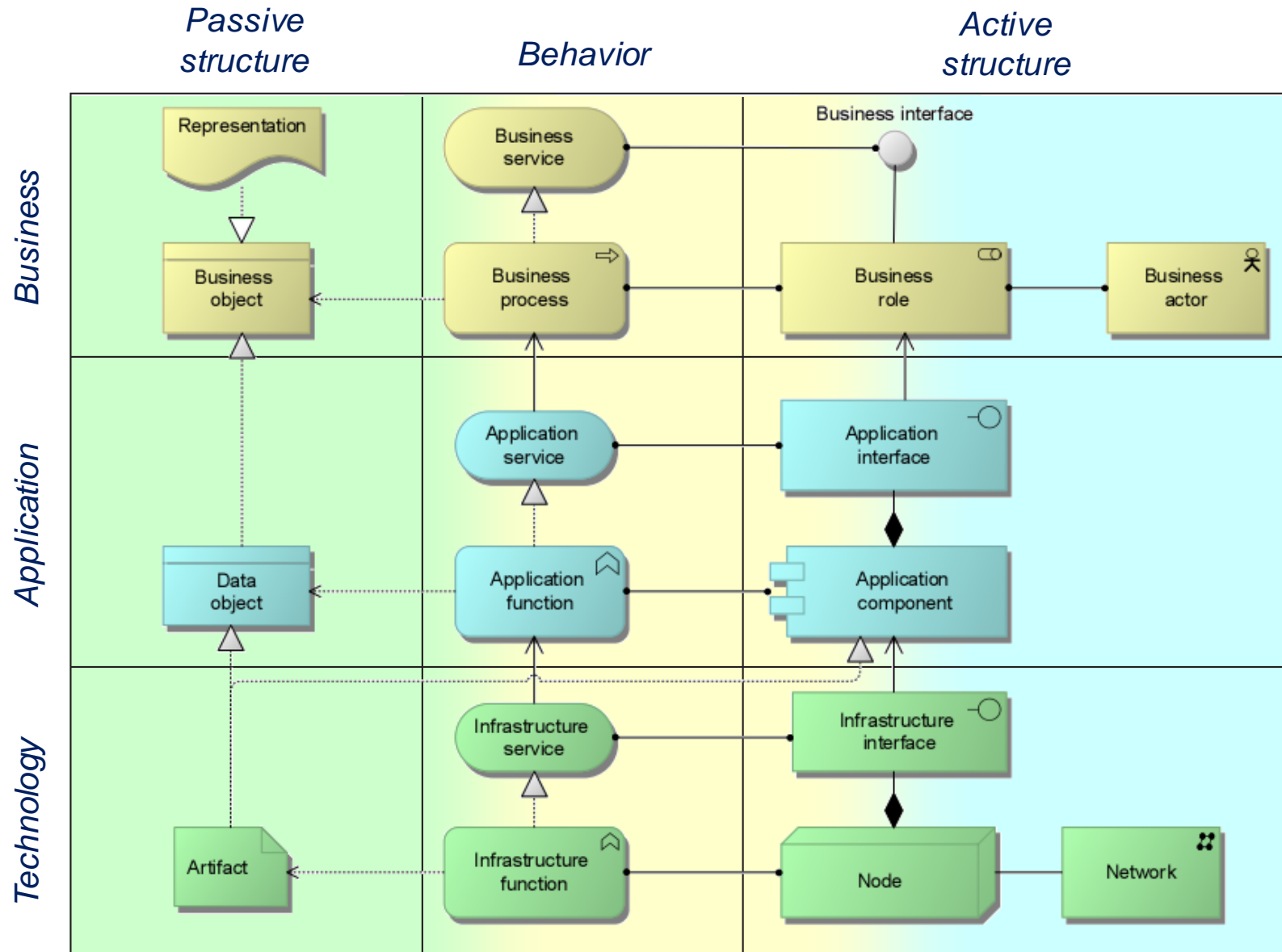
Modelling relationships
between domains

Relating detailed
design models

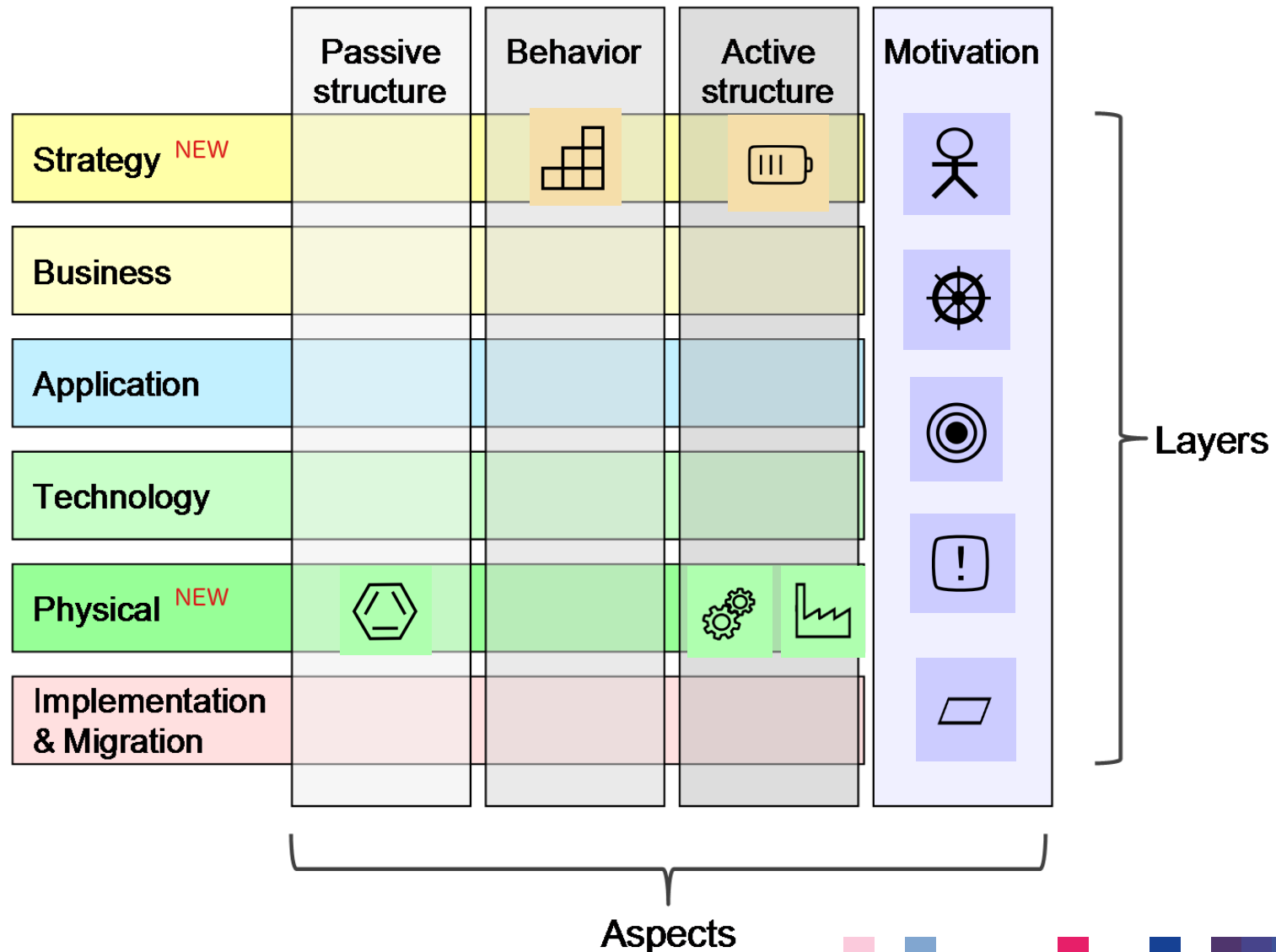
ArchiMate Core Framework

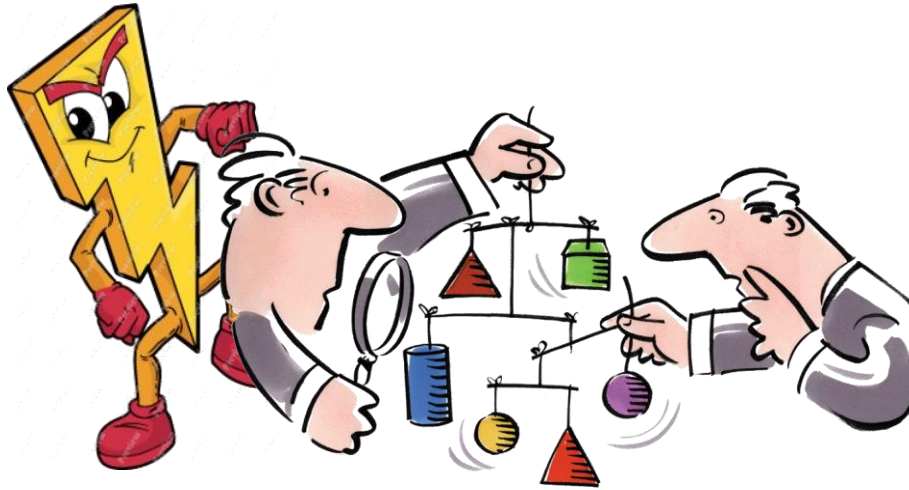


ArchiMate Core Language



ArchiMate 3.0 Framework

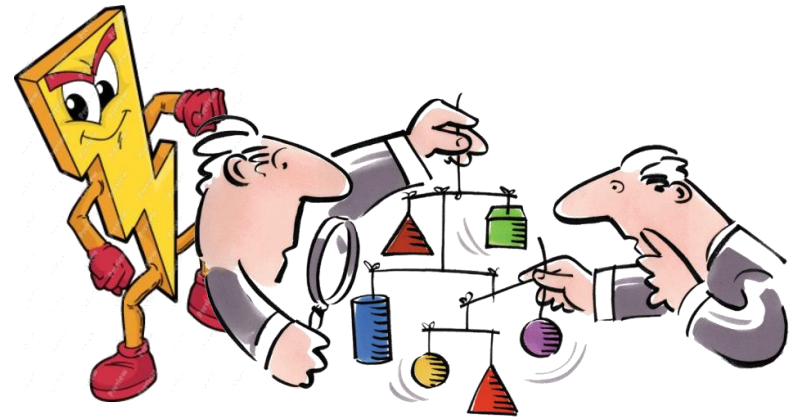




RISK & SECURITY MODELING WITH ARCHIMATE

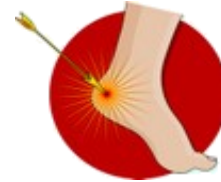
ArchiMate Risk Project

- Collaboration of ArchiMate Forum and Security Forum
- Two areas of concern:
 - Risk analysis
 - Security deployment (risk mitigation)
- Investigate how (specializations of) existing ArchiMate concepts (Core and extensions) can be used
- Inspired on well-established risk and security standards and frameworks, including COSO, ISO 27001, FAIR, SABSA
- White paper published



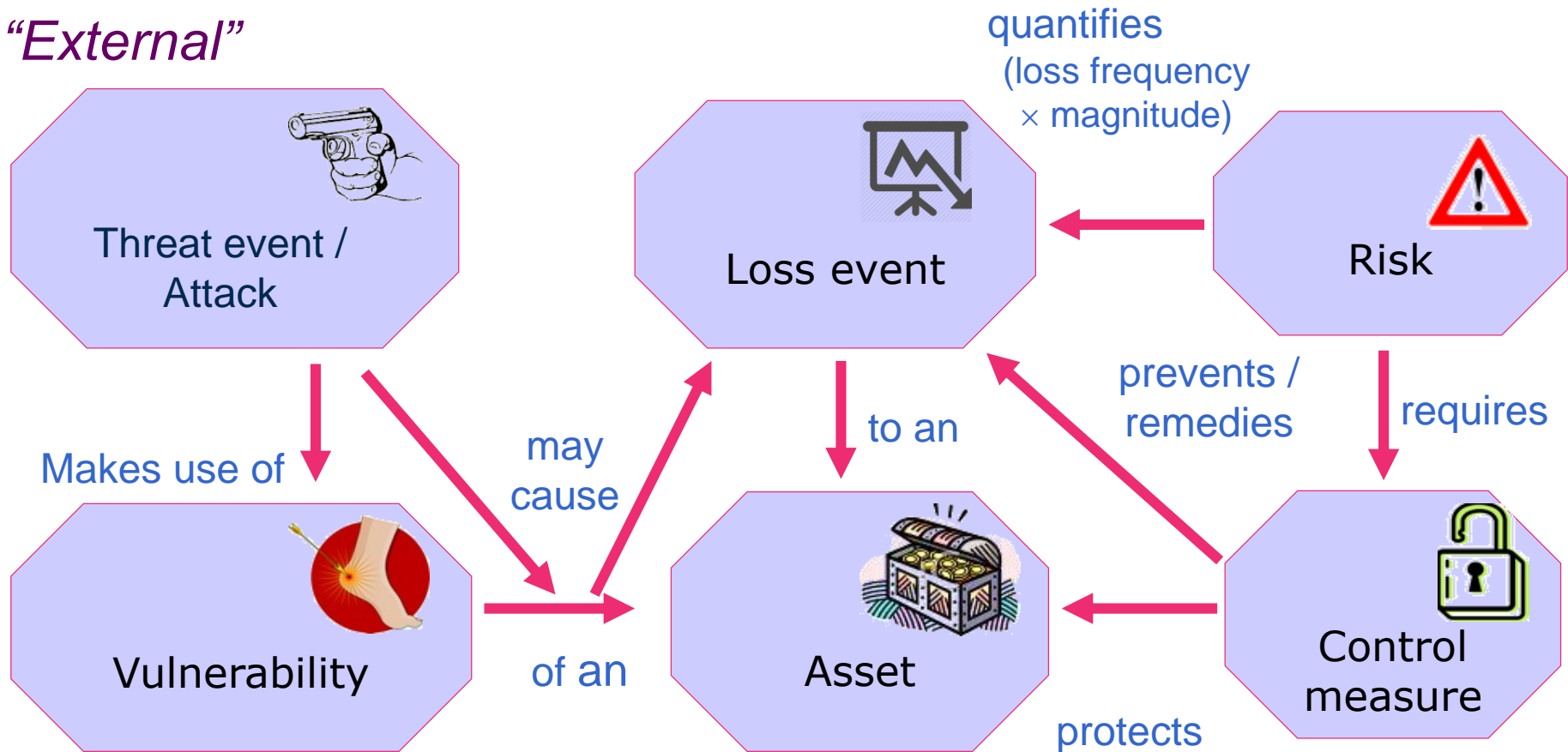
Concepts

- Risk
- Threat (event)
- Threat agent
- Attack
- Loss event
- Vulnerability
- Domain
- Control objective
- (Required) Control measure
- Asset (at risk)
- (Risk / Security) Policy
- (Risk / Security) Principle



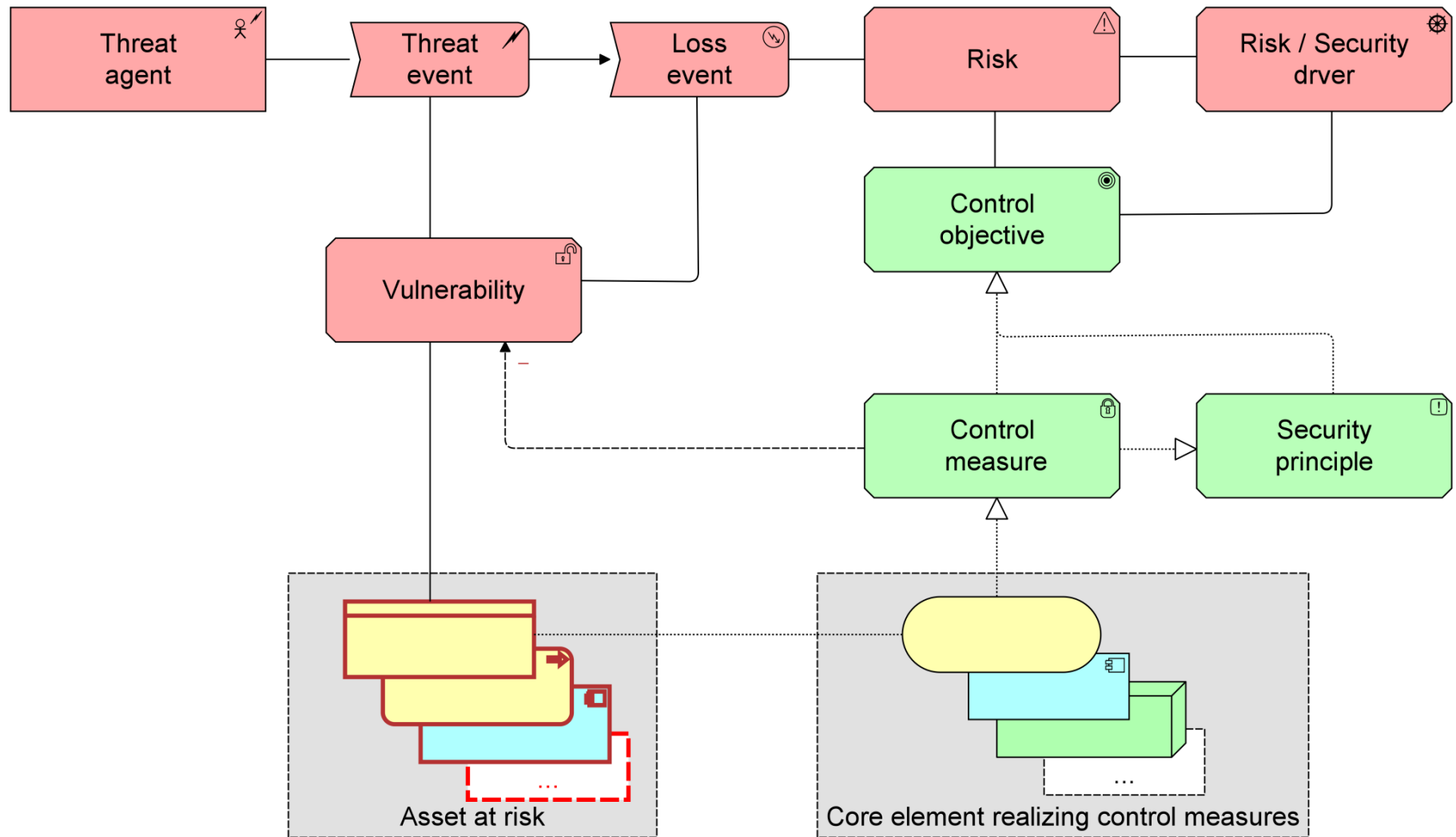
Main Risk & Security Concepts (Informal)

“External”



“Internal”

A "Risk Overlay" for ArchiMate



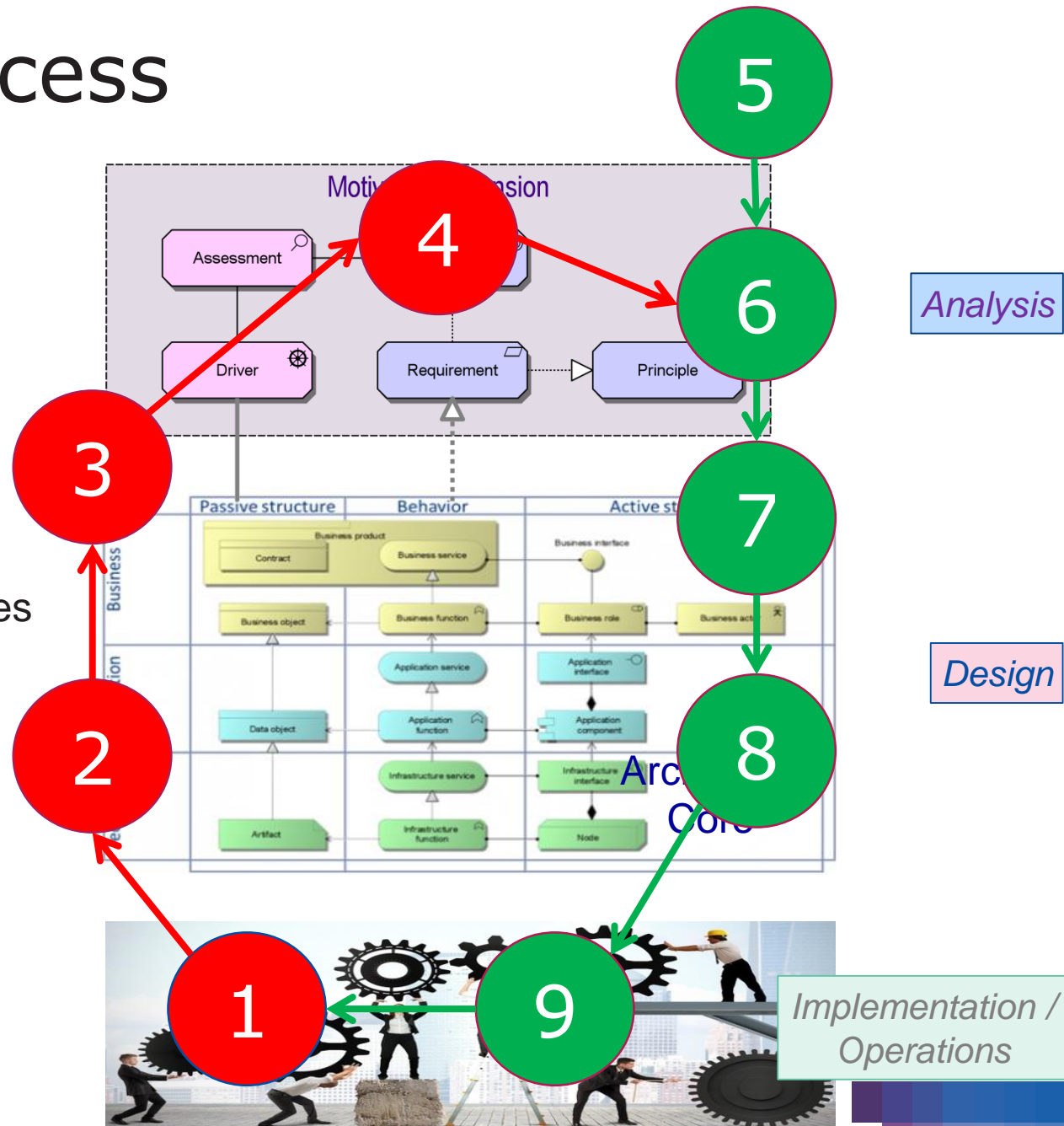
ERSM Process

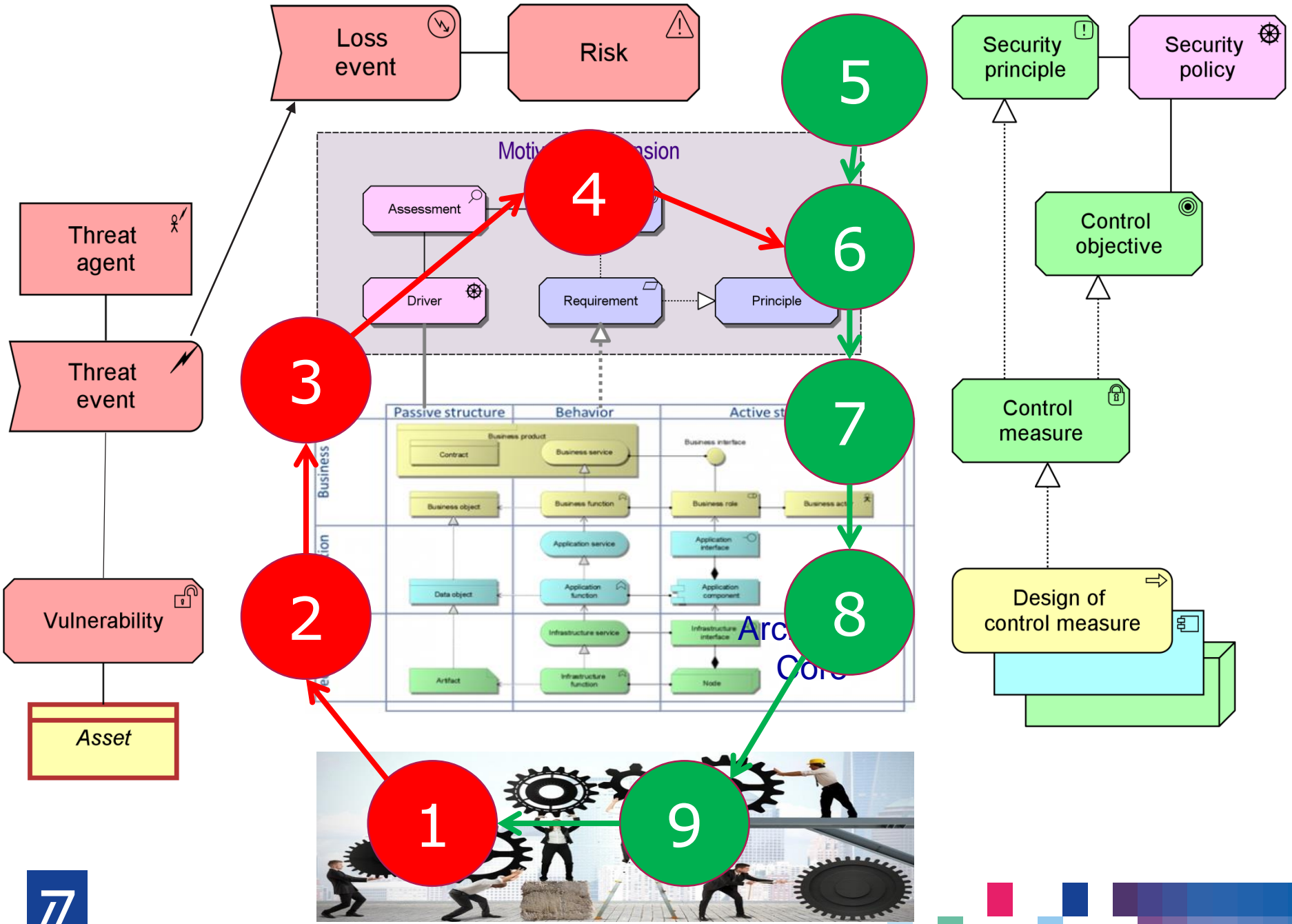
Risk assessment

1. Monitoring
2. Vulnerabilities
3. Threats
4. Risks

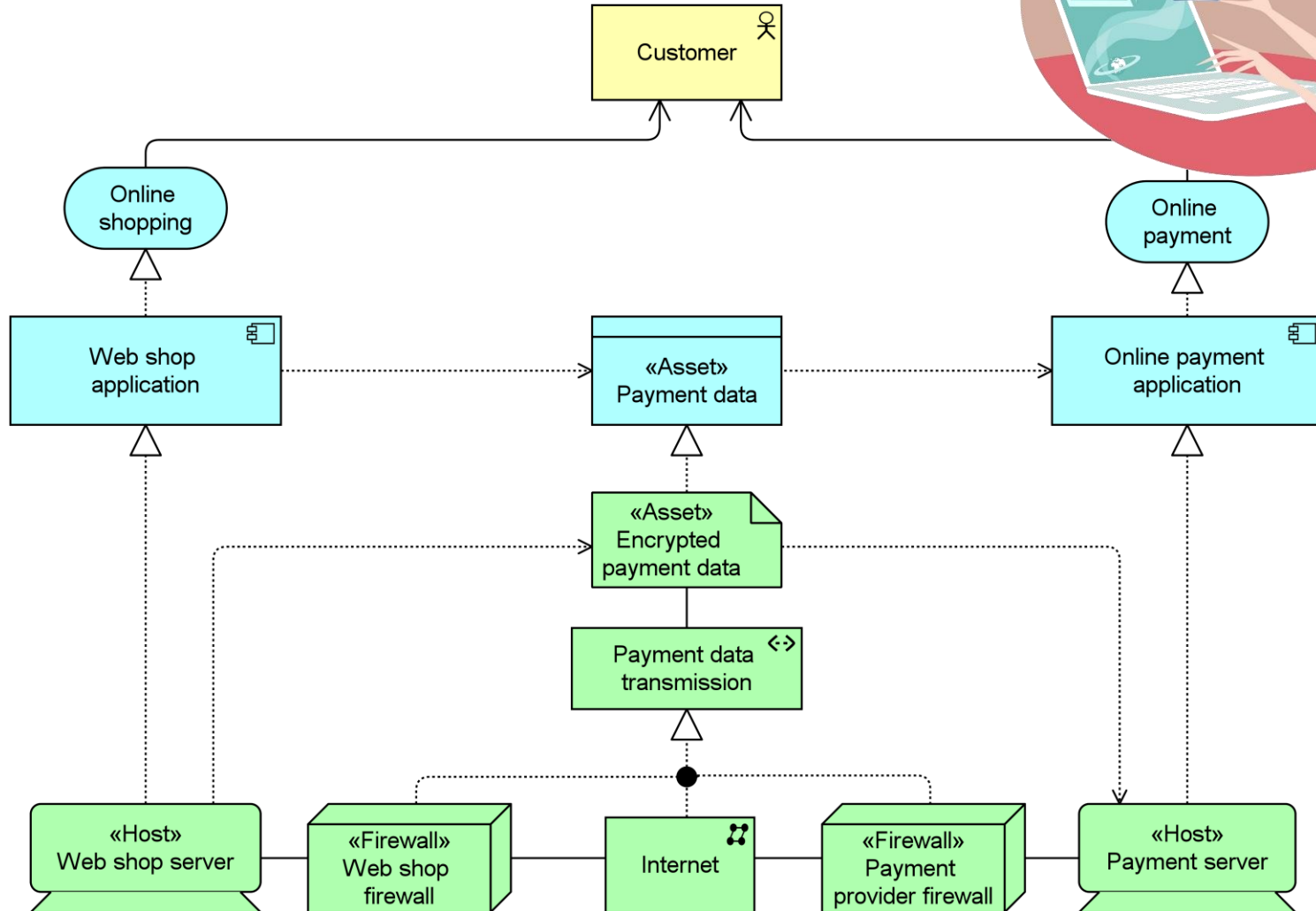
Security deployment

5. Security policy & principles
6. Control objectives (Security requirements)
7. Requirements for control measures
8. Design of control measures
9. Operational control measures

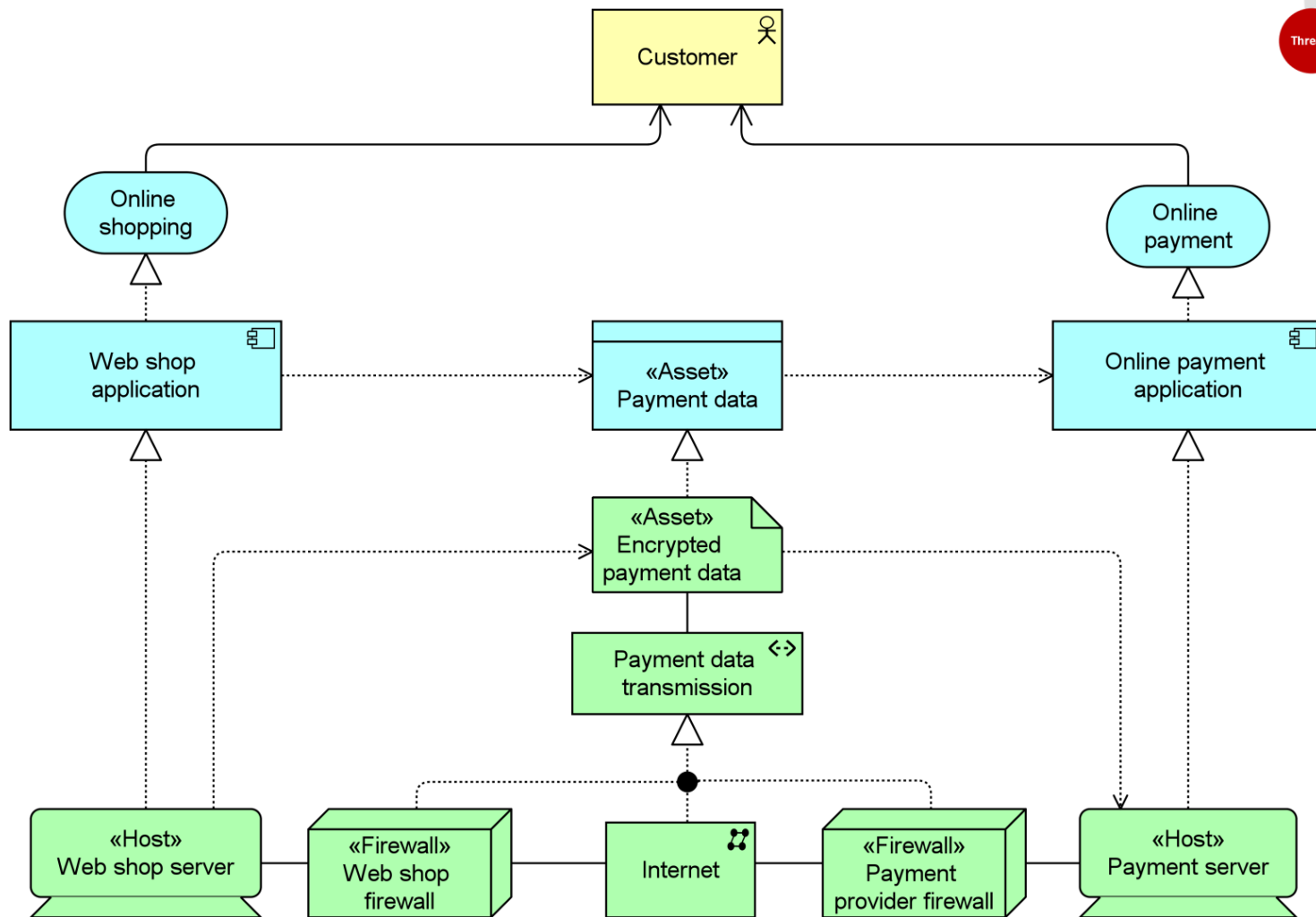




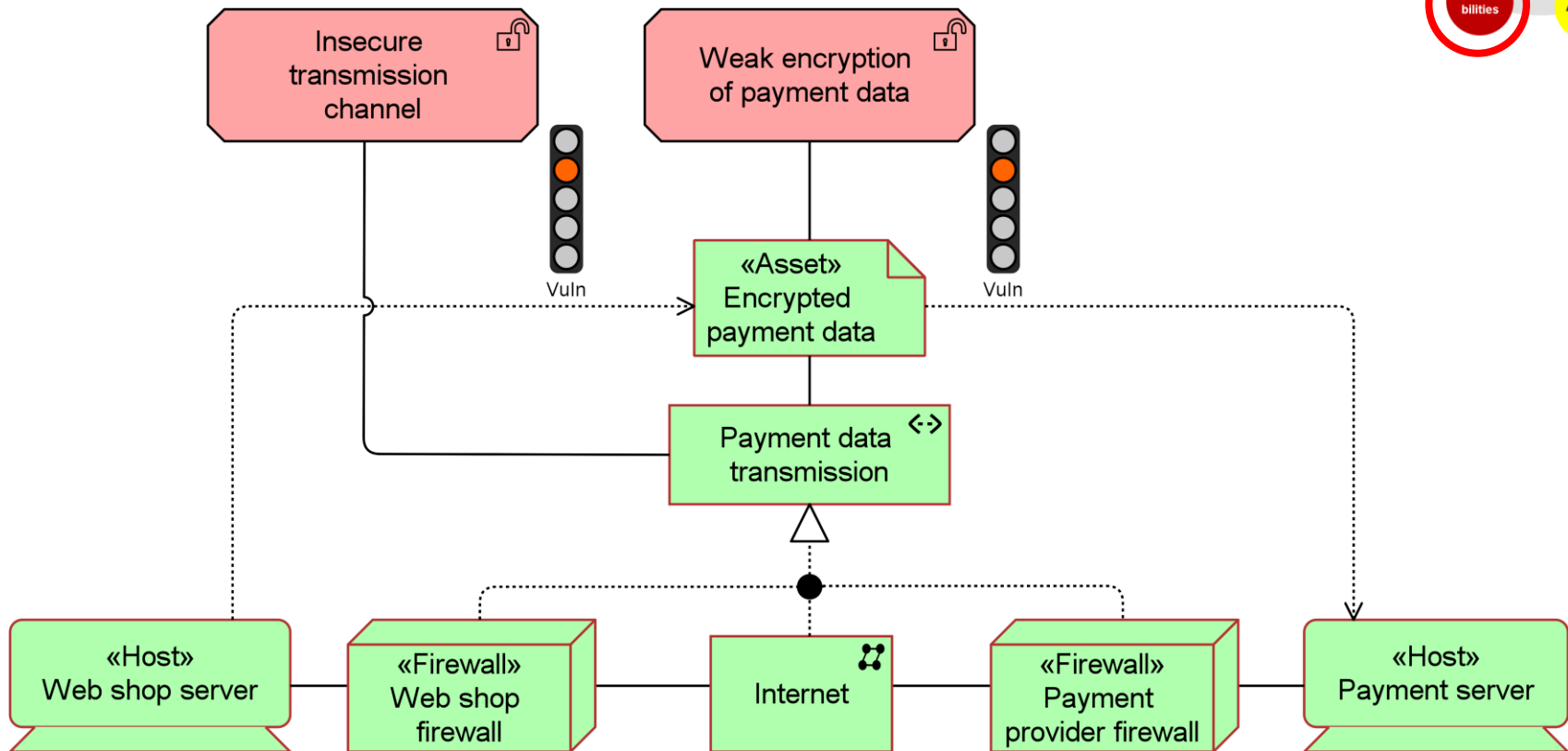
Example: Online Payment



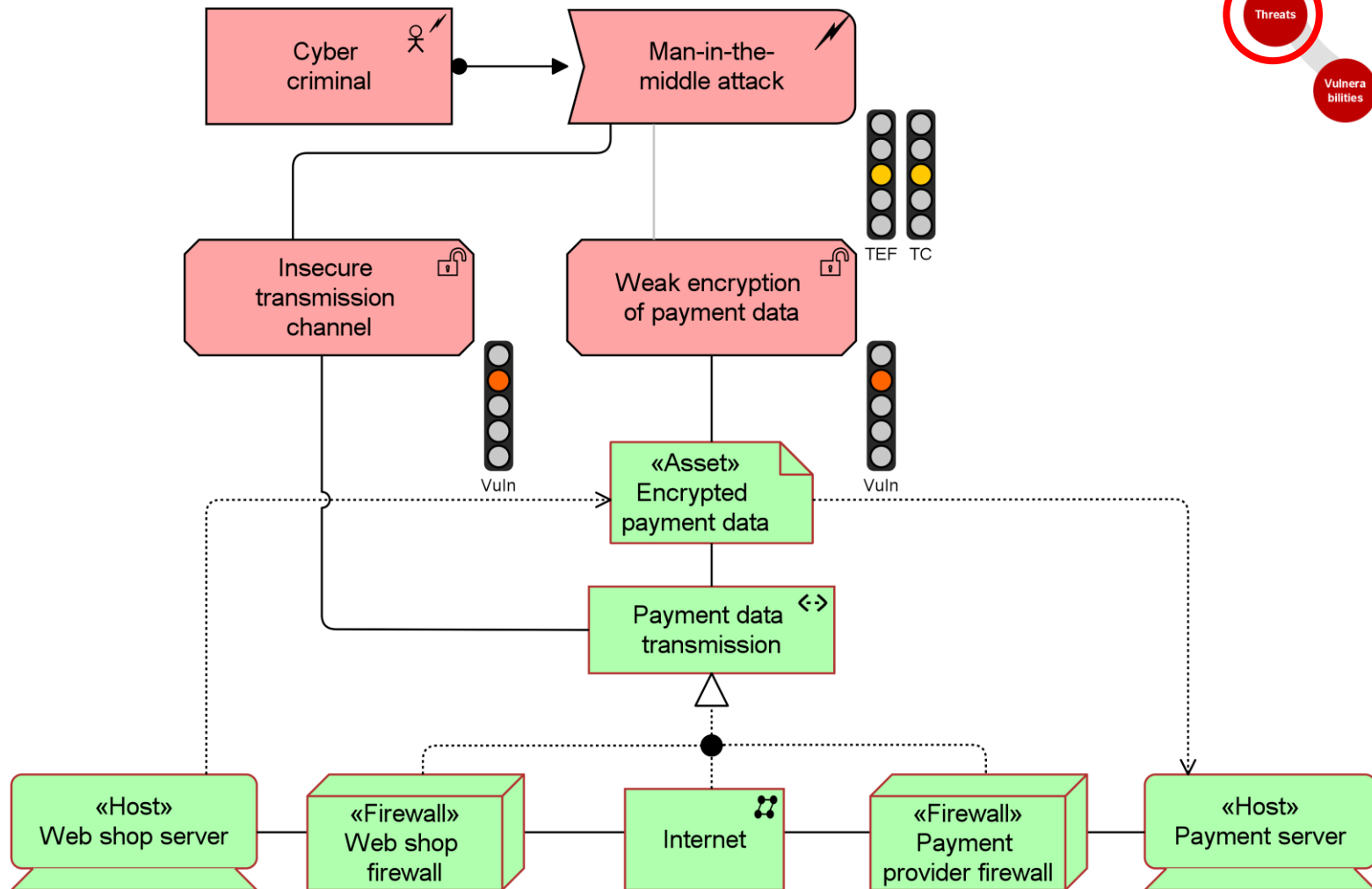
Assets



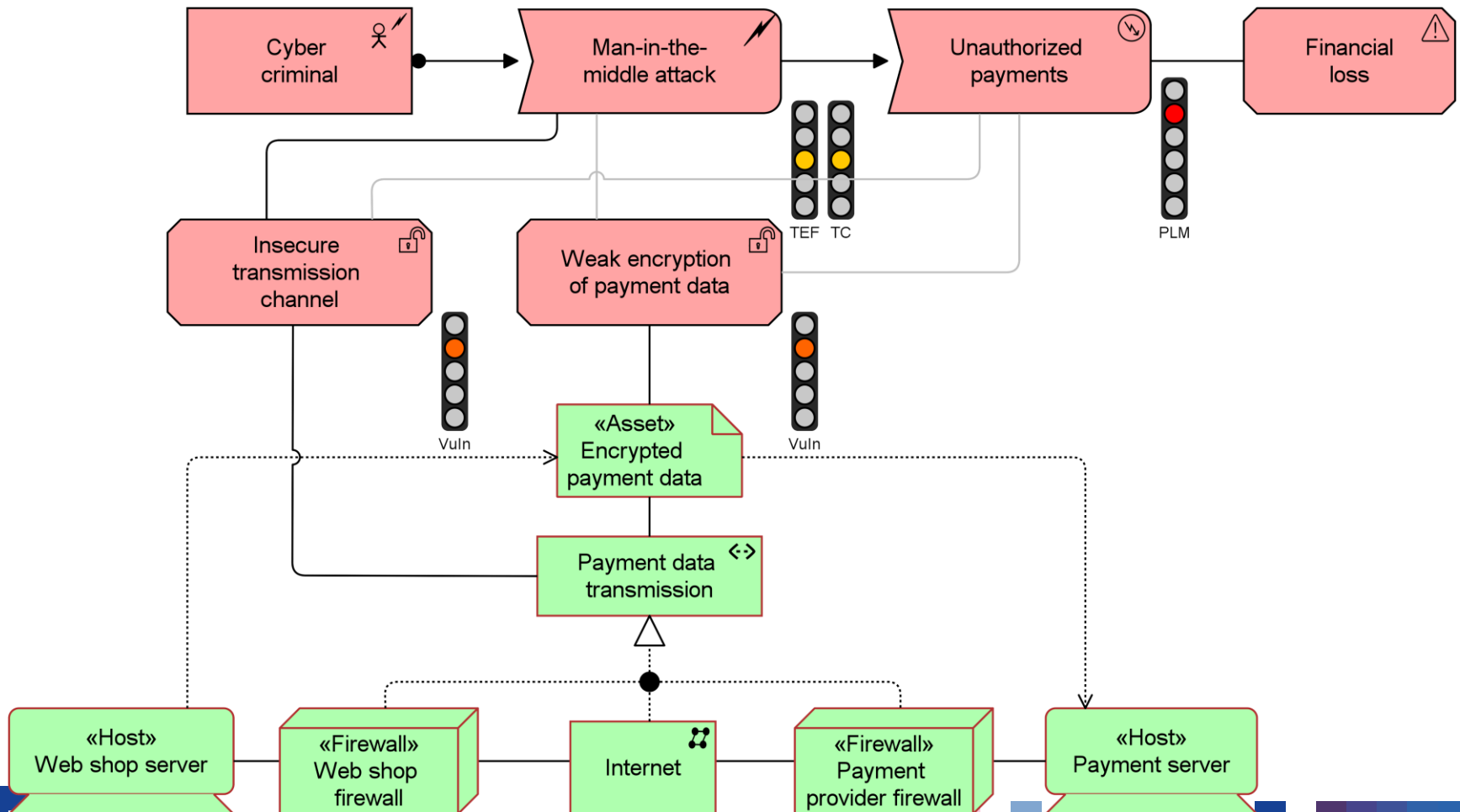
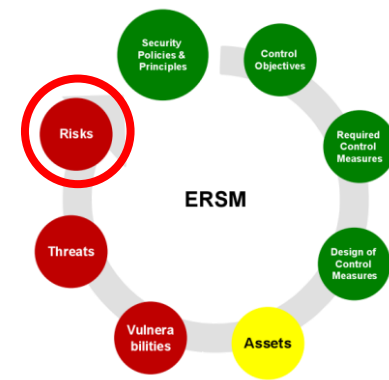
Vulnerabilities



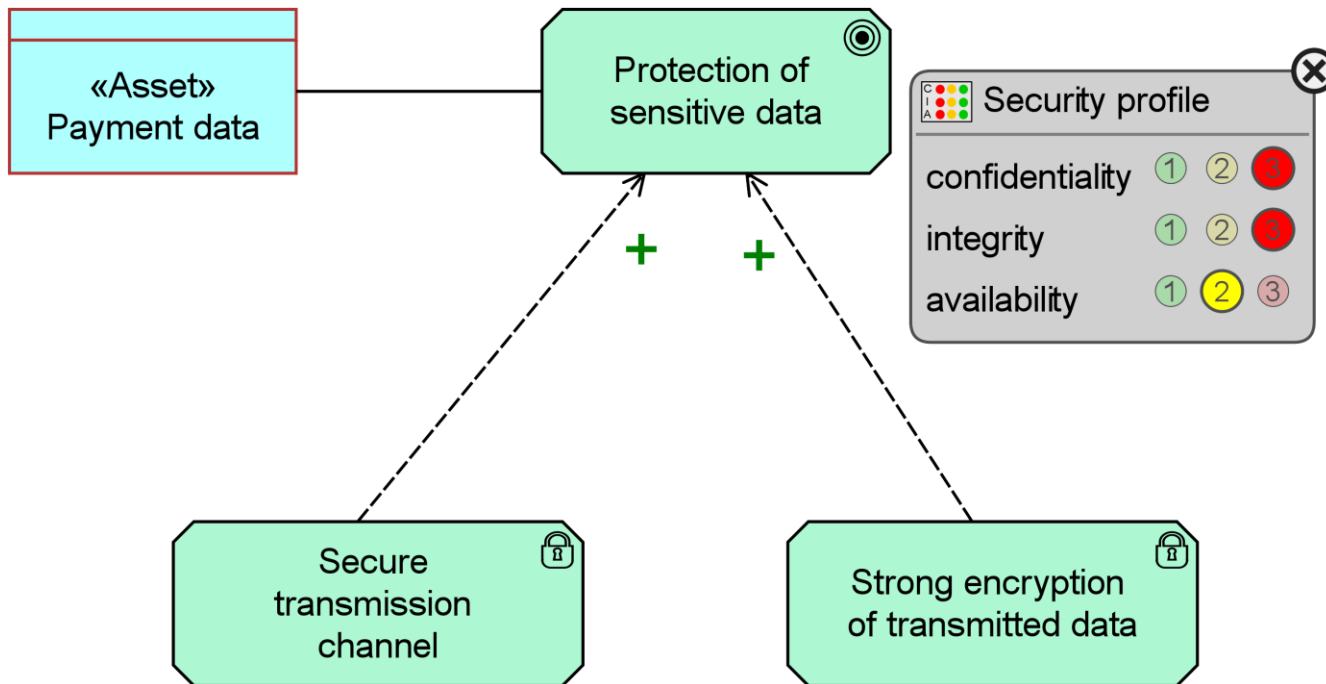
Threats



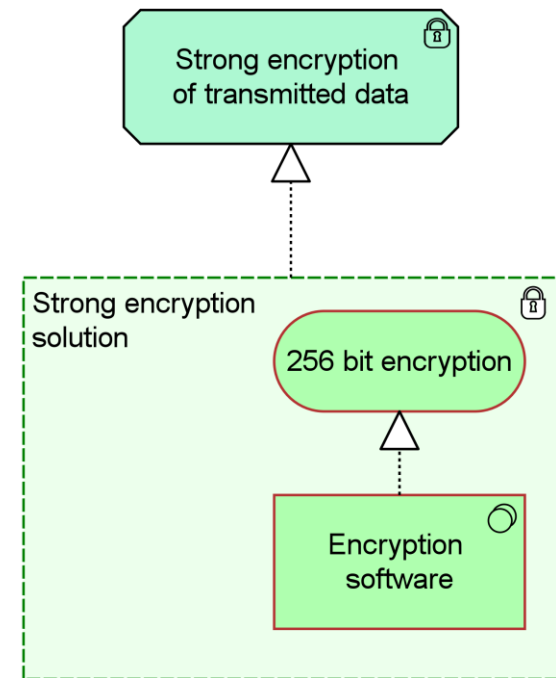
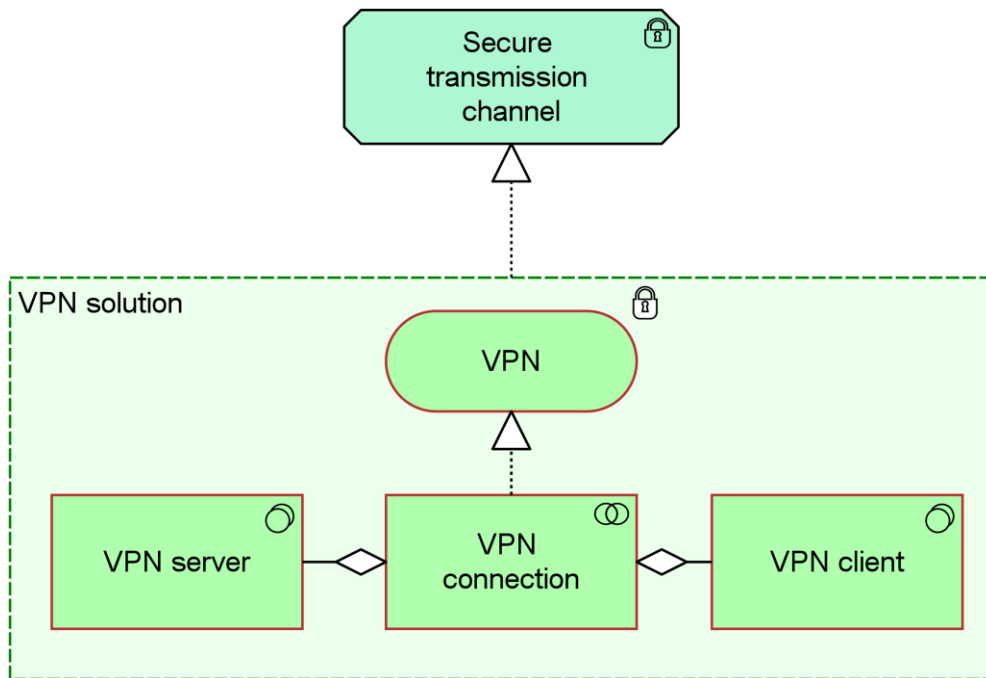
Risk Assessment



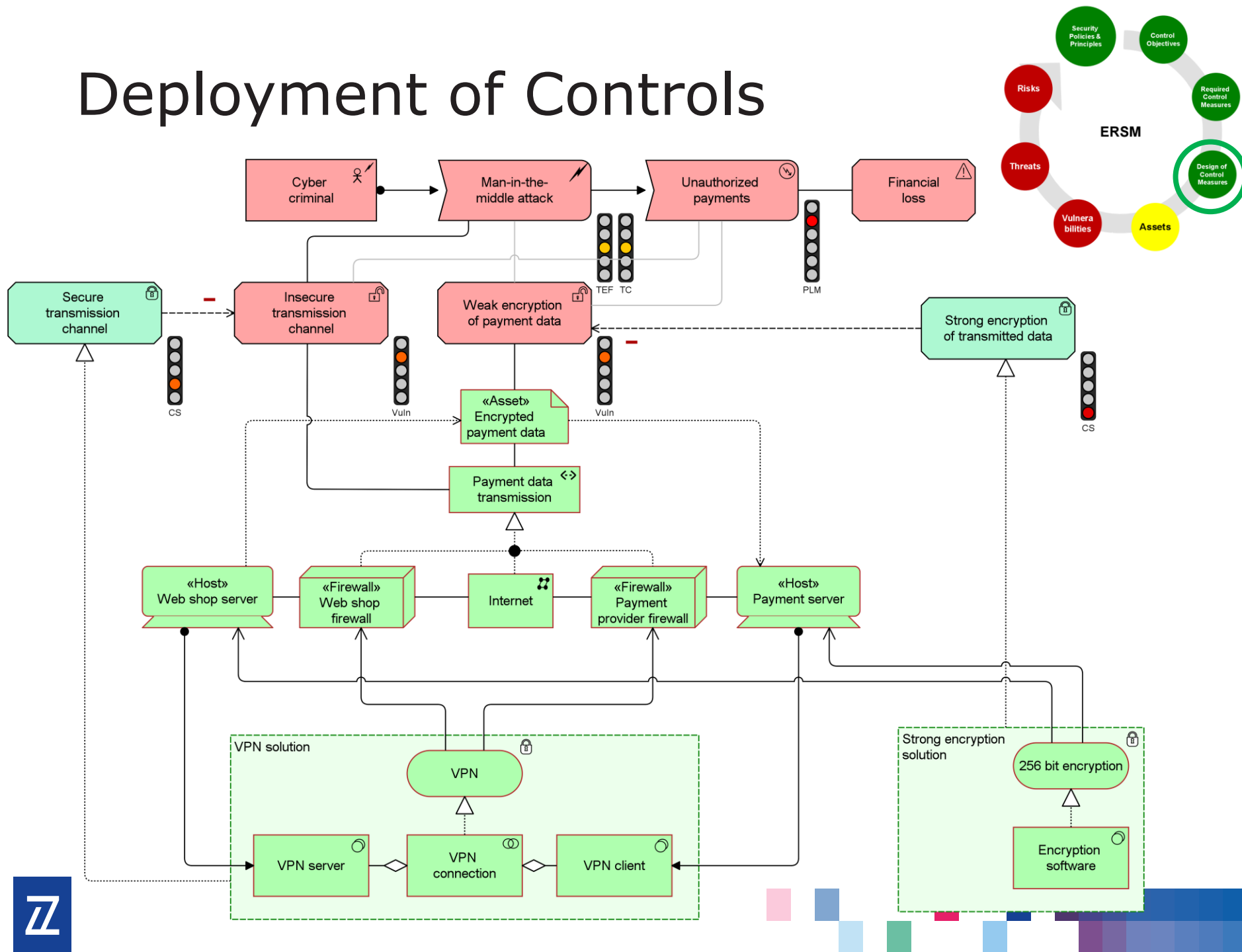
Control Objectives



Design of Controls



Deployment of Controls



Conclusions

- Current risk management approaches, working in isolation, fall short in the complexity of current organizations
- The ArchiMate language provides the hooks for integrated risk & security modeling, integrated with EA
- Specializations of existing ArchiMate concepts suffice for risk and security modelling
- ArchiMate 3.0 offers new possibilities for modelling, among others, physical risk and security
- Risk & security-enhanced ArchiMate models support risk analysis and visualization, and “Security by Design”

